

# Maintaining patient/transfusion safety during IT downtime

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# Synopsis

- ▶ What do we rely on our IT systems for
- ▶ IT related guidelines and requirements
- ▶ Leeds LIMS failure
  - What happened
  - How did we cope
  - Maintaining safety
- ▶ Summary

## Leeds hospitals surgery postponed after IT problem

20 September 2016 | Leeds & West Yorkshire

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The problem is with the pathology IT system

Some hospital appointments and surgery at Leeds hospitals have had to be postponed because of "significant" problems with an IT system.

## NHS seeks to recover from global cyber-attack as security concerns resurface

Cybersecurity centre says teams 'working round the clock' to fix systems rendered inaccessible by international ransomware attack

- What is 'WannaCry' and why is it attacking the NHS?
- Have you been affected by the cyber-attack?

## Ransomware behind NHS Lanarkshire cyber-attack

28 August 2017 | Glasgow & West Scotland

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# What do we rely on our IT systems to do?

- ▶ Laboratory Information Management Systems (LIMS)
  - Maintaining patient records
    - Demographic details
    - Laboratory test details
    - Antibody records and special requirements
  - Maintaining stock records
  - Compatibility testing
    - Checking ABO / D compatibility
    - Electronic issue rules
  - Printing compatibility labels
  - Traceability

# Other systems

- ▶ Automated testing systems
- ▶ Blood Tracking
- ▶ Temperature monitoring
- ▶ Ordering
- ▶ Quality Management Systems

# Is there any guidance?

- ▶ BSH Guideline
  - Guidelines for the specification, implementation and management of information technology systems in hospital transfusion laboratories. Dec 2014
- ▶ UKAS: ISO 15189
- ▶ BSQR Requirements
  - Blood Safety and Quality Regulations 2005 (SI 50/2005)
- ▶ MHRA Requirements / Guidance
  - Eudralex
  - Blood compliance report

# BSH IT Guidelines

- ▶ System availability and business continuity
  - Appropriate fall back and support arrangements...
  - ...Ensure continued service delivery in the absence of the IT system...
  - Risk assessments associated with system failure used to inform system design, implementation and backup and recovery procedures...
- ▶ ISO 15189(2012)
  - The laboratory shall have documented contingency plans to maintain services in event of failures or downtime in information systems that affects the laboratory's ability to provide service.

# When disaster strikes, what is the plan?





# When LIMS fails; this is the plan

- ▶ Suspend routine testing
- ▶ Test urgent requests only
- ▶ Use a manual recording system
- ▶ Suspend Electronic Issue; serological crossmatch all red cells
- ▶ When IT is running again, catch up

# How long will this plan work?

- ▶ Few hours? – Yes
- ▶ 24 hours? – Yes
- ▶ 48 hours? – Just about
- ▶ 1 week? – No
- ▶ 2 weeks? – No!
- ▶ 6 weeks? – Definitely not!



# So what happened at Leeds?



# Pathology IT system

- ▶ LIMS at Leeds Teaching Hospitals NHS Trust
  - iLab TP (Telepath)
  - Current hardware ~6 years old
  - System been in place ~30–35 years
- ▶ Friday 16<sup>th</sup> Sept 2016 12:30pm
  - Telepath crashed for all Pathology departments across all sites

# What had gone wrong?

- ▶ Multiple drives had failed
- ▶ CSC worked all weekend to fit new hard drives
- ▶ Tried to restore system and databases from back-ups
  - Back-ups not complete not possible to restore system!
  - Complete rebuild required
  - May take up to 6 weeks!







# New recovery plan



# Return to manual system

- ▶ Does everyone really know how to do this?
- ▶ Where and how do you record things?
- ▶ How do you deal with special requirements?
- ▶ What about transfusion history?
- ▶ Who's got an antibody?
- ▶ Where are all the staff we need?



# Early conclusion

- ▶ We cannot provide a normal transfusion service safely
- ▶ Involve Trust's Senior Management Team and Clinical Teams
  - Routine surgery deferred (147 procedures postponed)
  - Daily clinical meetings to decide on surgical cases

# Testing

- ▶ All patients assumed to be recently transfused
  - All samples are only valid for 72 hours
- ▶ Tested
  - Requests for components
  - Urgent 'high risk' group and save samples
  - Cords and Kleihauers
  - Given laboratory accession numbers as normal
  - Used automated grouping systems – manual transcription or printing of results

- ▶ **Untested samples**
  - Given lab accession number
  - If remained unused – discarded after 72 hours
- ▶ In both cases forms stored in alphabetical order, samples in numerical order



# Compatibility testing

- ▶ All red cells – IAT crossmatch
  - Definitely no EI
- ▶ Patients with antibodies or special requirements
  - Had an excel spreadsheet previously gathered from Telepath (although 3 months since last gather)
  - Users asked to put special requirements on request form

# Labelling components / products

- ▶ Had a back-up printing system for multiple labels for same patient  
Or
- ▶ Handwritten, single labels
- ▶ Photocopies taken of all bags reserved and retained with the request form

# Stock management

- ▶ Records of new stock received
  - Manually checked delivery notes
  - EDN barcodes retained
- ▶ Batched products
  - Records of what has been received
- ▶ Expired or wasted units
  - Kept quarantined or photocopied

# Problems

- ▶ Ran out of ink cartridges and toner very quickly
- ▶ Workload – over ordering to compensate for time delays
- ▶ National Transfusion Committee Guideline for triage of red cell transfusion:
  - Every single patient going to theatre was crossmatched for at least 2 units.
  - Blood stocks depleted rapidly

# What went well

- ▶ Raised the profile of Transfusion in the Trust
  - Transfusion Senior lab staff were summoned daily to Trust's silver command meeting
  - The Chief Exec. told other managers that Blood Bank was his number one priority
- ▶ BBTS
  - Occurred during BBTS conference in Harrogate
  - Harrogate District Hospital agreed to test all LTHT Ante-Natal samples



# What went well – staff

- ▶ Staff togetherness / empowerment
  - Effort over and above working long shifts
  - Blood Bank staff encouraged to produce documents to use
    - If a document or template was needed
      - Produce it and send it to document managers for entry into our QMS
  - Trust IT and Pathology IT staff worked together to resolve the problem

# The end in sight?

- ▶ On Friday 23<sup>rd</sup> September, Blood Transfusion database was rebuilt (completed 16:30)
- ▶ Validation took 8 hours
- ▶ Full use from 02:30 Saturday
- ▶ Blood Transfusion lost 36 hours of data
- ▶ Worked backwards from BloodTrack to update Telepath for the missing 36 hours

# The end in sight?

- ▶ We used photocopies of the components to retrospectively update Telepath
- ▶ We did not enter the G&S results into Telepath, unless components had been reserved (too numerous)
- ▶ We entered a comment to explain that EI was not available on these samples
- ▶ Took approx. 3 weeks to fully update and check that all components were accounted for
- ▶ Operated 72 hour rule until update complete

# Errors

- ▶ 29 Errors, 23 potentially avoidable
  - 12 special requirements not met (irradiated and/or HEV Neg, or phenotyped matched)
  - 8 crossmatching errors post return of Telepath
  - 4 patients with historic antibodies (2x anti-K, 2x anti-C), no longer detectable received blood – all units were antigen negative by chance
  - 2 labelling errors detected
  - 1 testing error (abbreviated group only performed)
  - 1 unit transfused on expired sample (>72 hours old)
  - 1 wrong group transfused (A Pos to A Neg male), error in transcription of results

# Summary

- ▶ Risk assess the loss of your IT systems
- ▶ Ensure good processes in IT department
  - Maintenance
  - Back-up
- ▶ Have a good disaster recovery plan
- ▶ Have a robust manual back-up system
  - Cope with short or long downtimes
  - Test to see if it works
- ▶ When IT fails involve clinicians in decision making
  - Who to test
  - Who to transfuse

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